

6 June 1972

CIRIS Meetings

BACKGROUND

1. Reasons for non-meetings since early in the year:
 - a. Attempt to get CY 72 data call issued by OSD
 - b. Briefing to Dr. Hall on 16 March (Copy available, if desired)
 - c. Justification for data call prepared for ASD(I) negotiations with ASD(C)
 - d. Correspondence exchanged with Dr. Hall in April asking for data call and ASD(I) participation in study (copies provided)
 - e. Delays encountered in Vance participation due to schedule, trip etc.
2. We are meeting now without DoD. Mr. Tweedy plans to send result to Dr. Hall by 1 July 1972 in order to have requirements on record.
3. Vance advanced rationale for waiting until later in the year for the study:

He contended that our experience with initial preparation of Planning Guidance and the NIPM will result in a refinement and better identification of requirements.

We see a hazard in delaying: We believe it is necessary to have on the record some sort of a system plan by the commencement of FY 73.
4. Assumed Vance guidance and plans for joint meetings of the study group:
 - a. Briefings by NSA, DIA, NRO, ASD(C), CIA and on CIRIS
 - b. Identification and review of existing data sources.
 - c. Minimum additional data requests to be levied.

PRESENT INTENTIONS

5. Meeting with IC Staff members only to:
 - a. Devise a system based to the maximum extent on existing data sources as we know them.
 - b. Limit data needs which will generate additional calls to the absolute

-2-

- c. Identify minimum essential requirements to be satisfied by a system, and then further identify necessary add-ons to create a reasonable or more optimum system. We must recognize that some of our desired add-ons may not be obtainable. In general, our data needs must be rational and well justified to OSD; they should not connote "management decisions" or "direct management."
- d. We must be able to demonstrate data needs in relation to IC Staff outputs: Planning Guidance, NIPM, Congressional testimony, support to issue studies, ad hoc effectiveness evaluations. But we must not seek data which telegraphs to OSD an intention to make management decisions which rightfully should be made by Program Managers.
6. IC Staff element statements on data requirements submitted earlier have led to formulation of several questions to be addressed by this group, either collectively or by individual members as the inputters of the requirements. These questions were provided earlier. I suggest we start with question # 9 on page 2, work to the end, and finally come back to page 1, which contains mainly individual questions. ([] will record our tentative 25X1 decisions on these questions; all such decisions will be treated as tentative until we see the framework of the final outcome.)
7. In general, let me caution you that I am going to play the role of the devil's advocate on new requirements, and I ask each of you to convince me of the essential need, of the amount of data, of the frequency of updating, and of the relevancy of needs to an approved or planned function of the IC Staff. I am convinced that we can get OSD agreement on a reasonable and demonstrable system, but we will encounter difficulties if we go forward with an optimum system that contains large numbers of "nice to have" features.

-3-

Let's start simple with the base requirements which can be clearly justified, and then plan to build the system incrementally as our experience demonstrates new or different needs.